

Appendix 5 – Risk

Risk	Mitigation
Capacity to deliver programme management, legal, technical, contract management and procurement support as required	Legal/commercial/finance support has been requested in advance. Development of procurement paperwork has started at the request of Cllr Powell
Financial affordability and viability - Financial risk will sit with the Council if breakeven occupancy is not achieved	<p>Ongoing work with finance to model costs and potential cost avoidance using current figures.</p> <p>Efficiencies in line with reduced travel costs and time will be modelled.</p> <p>Modelled uplift within contract will limit the impact of annual spot purchase uplifts and allow for financial planning</p>
<p>If a decision to progress is delayed and tender is not published December 2023 the Council will continue to be subject to the volatile market with high cost and low control over quality. Children and young people with SEMH needs will continue to be placed out of area, losing contact with communities, families, friends and school.</p> <p>Costs associated with travel and family time will continue. Officers will spend time traveling across the country.</p> <p>The Council will face reputational damage with Suppliers who have engaged with us</p>	<p>Work to develop tender documentation and ensure we are ready to publish at the earliest point has been undertaken.</p> <p>A strong working group is in place to manage the tender, implementation and ongoing monitoring.</p> <p>Ongoing engagement with local Suppliers will continue however this is not expected to deliver sufficient new capacity and will not allow for the planning required to support moves from out of county.</p>